

Selected Acquisition Report (SAR)

RCS: DD-A&T(Q&A)823-372



Joint Land Attack Cruise Missile Defense Elevated Netted Sensor System (JLENS)

As of FY 2015 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

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Common Acronyms and Abbreviations

Acq O&M - Acquisition-Related Operations and Maintenance

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

BA - Budget Authority/Budget Activity

BY - Base Year

DAMIR - Defense Acquisition Management Information Retrieval

Dev Est - Development Estimate

DoD - Department of Defense

DSN - Defense Switched Network

Econ - Economic

Eng - Engineering

Est - Estimating

FMS - Foreign Military Sales

FY - Fiscal Year

IOC - Initial Operational Capability

\$K - Thousands of Dollars

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MILCON - Military Construction

N/A - Not Applicable

O&S - Operating and Support

Oth - Other

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

Proc - Procurement

Prod Est - Production Estimate

QR - Quantity Related

Qty - Quantity

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

Sch - Schedule

Spt - Support

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

JLENS December 2013 SAR

Program Information

Program Name

Joint Land Attack Cruise Missile Defense Elevated Netted Sensor System (JLENS)

DoD Component

Army

Responsible Office

Responsible Office

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References

SAR Baseline (Development Estimate)

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated August 5, 2005

Approved APB

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated August 8, 2013

Mission and Description

Joint Land Attack Cruise Missile Defense Elevated Netted Sensor System (JLENS) is a supporting program of the Army and Joint Integrated Air and Missile Defense, providing persistent, over the horizon surveillance and fire control quality data on Army and Joint networks enabling protection of the United States and coalition forces as well as geopolitical assets from Cruise Missiles, Aircraft, Unmanned Air Vehicles, Tactical Ballistic Missiles, Large Caliber Rockets, and Surface Moving Targets.

JLENS uses advanced sensor and networking technologies to provide persistent, 360-degree, wide-area surveillance and precision tracking of Land Attack Cruise Missiles and other types of Air Breathing Threats. This information is distributed via joint service networks and provides fire control quality data to Surface-to-Air missile systems such as Army Patriot and Navy Aegis, increasing the weapons' capabilities by allowing systems to engage targets normally below, outside, or beyond surface-based weapons' field of view. JLENS also provides fire control quality data to fighter aircraft allowing them to engage hostile threats from extended ranges, and contributes to the development of a single integrated air picture.

A JLENS orbit consists of two systems: a fire control radar system and a wide-area surveillance radar system. Each radar system employs a separate 74-meter tethered aerostat, mobile mooring station, radar and communications payload, processing station, and associated ground support equipment. The systems are designed to work together, but can operate independently. The JLENS orbit is transportable by road, rail, sea, and air.

JLENS does not replace an antecedent system.

Executive Summary

The Department of Army notified Congress on March 27, 2012, that the JLENS program had incurred a Critical Nunn-McCurdy (NM) unit cost breach with the submission of the FY 2013 PB due to a 100-percent reduction in planned procurement quantities. On May 24, 2012, the Defense Acquisition Executive (DAE) signed the NM Acquisition Decision Memorandum (ADM) certifying the restructured JLENS program consisting of two Engineering and Manufacturing Development (EMD) orbits. The NM ADM allowed the Army to complete scheduled EMD test and evaluation in 2013, but directed the JLENS program to not plan for production. The NM ADM also directed the JLENS program to assist in site selection and planning for the employment of one JLENS orbit in support of an operational Continental United States-based exercise and, when a location was determined and orders were approved by the National Command Authority, to conduct such employment. The JLENS program continued to develop planned capabilities to completion, assess test results, correct short comings/deficiencies, and develop documentation to track and assess program status.

On January 31, 2013, the Joint Requirements Oversight Council concurred with the proposed JLENS employment to Aberdeen Proving Ground (APG), Maryland, for an operational exercise in FY 2014 to FY 2017.

On May 30, 2013, the JLENS Product Office and the Lower Tier Project Office (LTPO) conducted a successful JLENS-to-Fighter Integrated Fire Control (IFC) walk-up at the Utah Test and Training Range (UTTR). The walkup event successfully demonstrated the end-to-end IFC communication link between the JLENS Fire Control Radar, the Warfighter Real-Time Analysis Interoperability with Truth (WRAITH) at Fire Break Alpha, and a fighter aircraft equipped with an Instrumented Test Vehicle.

On June 14, 2013, the JLENS Early User Test 2 (EUT-2) was successfully completed at UTTR. The EUT-2 demonstrated JLENS tactical operational endurance by staying aloft and radiating 24/7 for a period of three weeks. The EUT-2 evaluated JLENS operational performance against live air and ground targets consisting of air breathing threats and land-based surface moving targets (boats, cars, and trucks) using approved threat profiles.

On July 17, 2013, the JLENS-to-Fighter IFC demonstration was successfully conducted at UTTR. JLENS passed track data via Link-16 to a U.S. Air Force fighter in support of its engagement of a cruise missile surrogate target. Data flow between JLENS and the fighter was facilitated by WRAITH, an LTPO developed test asset used for demonstrating IFC capability.

On August 8, 2013, the DAE approved the revised APB for the restructured JLENS program. On August 9, 2013, the DAE delegated Milestone Decision Authority for JLENS to the Army and designated the program as Acquisition Category IC.

On August 19-21, 2013, the JLENS orbit at UTTR participated in a North American Aerospace Defense Command National Capital Region (NCR) Integrated Air Defense Systems Proof of Concept. JLENS was successfully integrated into the representative NCR Command and Control architecture and surveillance data was passed across the network and then distributed to the designated remote weapons platforms. JLENS effectively supported eight Air-to-Air IFC engagements, two organic Ground-to-Air engagements, and one Ground-to-Air IFC engagement.

On September 10, 2013, a modification to the JLENS EMD contract was executed extending the period of performance from September 30, 2013 to December 31, 2013. This extension facilitated several final major events required to ensure JLENS would be functionally ready to support the Northern Command exercise including Identification Friend or Foe (IFF) Mode 5 certification, Cooperative Engagement Capability integration, and completion of the Functional Configuration Audit.

On October 30, 2013, the JLENS Product Office, with representatives from the Security Assistance Management Directorate and the U.S. Army Security Assistance Command (USASAC), provided a Government of Japan delegation and information brief regarding JLENS FMS capability. The Pricing and Availability Case #1 and Case #2 were completed and sent back to USASAC on February 28, 2014.

The \$20.9M in MILCON funding for JLENS site construction was authorized and appropriated in the FY 2014 budget. The Army Budget Office distributed JLENS MILCON funding to the Assistant Chief of Staff for Installation Management on February 21, 2014.

On December 3, 2013, the U.S. Army Corps of Engineers construction contract request for proposals for development of two operational sites at APG, Maryland, was published in the Federal Biz Ops.

On December 9-13, 2013, the JLENS Product Office conducted test operations at UTTR. JLENS completed Phase I of IFF Box and Platform testing. Certification will be completed in April 2014.

During first quarter FY 2014, shutdown and transfer of the JLENS site at the White Sands Missile Range (WSMR), New Mexico, was accomplished with completion on December 12, 2013. Orbit 2 Tactical Hardware and Government-Furnished Equipment were shipped from the WSMR test site to the JLENS UTTR test site for storage.

On December 18, 2013, ownership of the two JLENS orbits was transferred to the Government.

On December 31, 2013, the EMD contract period of performance was completed.

During 2013, soldiers from the Air Defense Artillery Battalion were actively engaged in a series of training activities. From January 6, 2014 to January 28, 2014, 14 soldiers graduated from the Communications and Processing Group maintenance course taught at UTTR. The soldiers were trained to perform preventive maintenance and field-level corrective maintenance to include Line Replaceable Units removal and replacement required to maintain the workstations, the Environmental Control System, and the communications payload equipment of the JLENS. From January 6, 2014 to February 20, 2014, 17 soldiers graduated from the Aerostat Mechanical course and the Aerostat Electrical course taught at the Tethered Communications facility in Elizabeth City, North Carolina. As well, from February 10, 2014 to February 27, 2014, 14 soldiers graduated from the Systems Administration course, which was also taught at UTTR. The soldiers were trained to perform critical tasks required for operation and maintenance of JLENS during the three-year operational exercise at APG, Maryland.

There are no significant software-related issues with this program at this time.

This is the final SAR submission for JLENS, because the program is 90% or more delivered.

Threshold Breaches

| APB Breaches | | | | | | | |
|-----------------------|--------------|------|--|--|--|--|--|
| Schedule | | | | | | | |
| Performance | | | | | | | |
| Cost | RDT&E | | | | | | |
| | Procurement | | | | | | |
| | MILCON | | | | | | |
| | Acq O&M | | | | | | |
| O&S Cost | | | | | | | |
| Unit Cost | PAUC | | | | | | |
| | APUC | | | | | | |
| Nunn-McC | urdy Breache | s | | | | | |
| Current UCR B | aseline | | | | | | |
| | PAUC | None | | | | | |
| | APUC | None | | | | | |
| Original UCR B | aseline | | | | | | |

PAUC

APUC

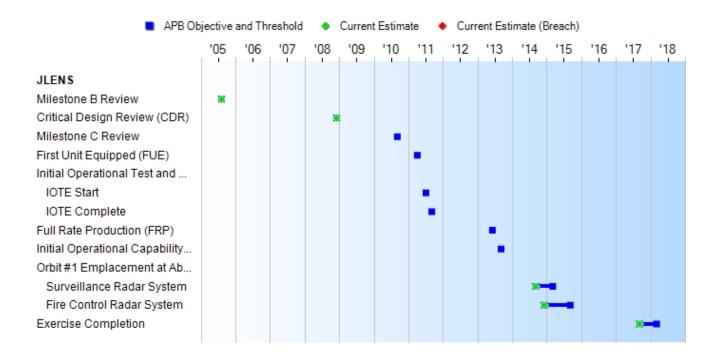
None

None

Explanation of Breach

After certification of the restructured JLENS program following completion of the Nunn-McCurdy process, in August 2013 the Defense Acquisition Executive reset the APB and delegated Milestone Decision Authority for JLENS to the Army.

Schedule



| Milestones | SAR Baseline Dev Est | Devel | ent APB opment e/Threshold | Current Estimate | |
|--|-------------------------|----------|----------------------------------|---------------------|-------|
| Milestone B Review | AUG 2005 | AUG 2005 | AUG 2005 | AUG 2005 | |
| Critical Design Review (CDR) | SEP 2008 | DEC 2008 | DEC 2008 | DEC 2008 | |
| Milestone C Review | SEP 2010 | N/A | N/A | N/A | |
| First Unit Equipped (FUE) | APR 2011 | N/A | N/A | N/A | |
| Initial Operational Test and Evaluation (IOTE) | | | | | |
| IOTE Start | JUL 2011 | N/A | N/A | N/A | |
| IOTE Complete | SEP 2011 | N/A | N/A | N/A | |
| Full Rate Production (FRP) | JUN 2013 | N/A | N/A | N/A | |
| Initial Operational Capability (IOC) | SEP 2013 | N/A | N/A | N/A | |
| Orbit #1 Emplacement at Aberdeen Proving Grounds, Maryland | | | | | (Ch-1 |
| Surveillance Radar System | N/A | SEP 2014 | MAR 2015 | SEP 2014 | (Ch-1 |
| Fire Control Radar System | N/A | DEC 2014 | SEP 2015 | DEC 2014 | (Ch-1 |
| Exercise Completion | N/A | SEP 2017 | MAR 2018 | SEP 2017 | (Ch-1 |

Change Explanations

(Ch-1) Milestones were added for Orbit #1 Emplacement at Aberdeen Proving Grounds and Exercise Completion to allow JLENS to complete the restructured program and execute a JLENS operational exercise in accordance with the NM certification ADM.

Acronyms and Abbreviations

ADM - Acquisition Decision Memorandum NM - Nunn-McCurdy

Performance

| Characteristics | SAR Baseline Dev Est | Develo | nt APB opment Threshold | Demonstrated Performance | Current Estimate |
|---|---|--|---|--|--|
| KPP 1 Single Integrated Air Picture (SIAP) | | | | | |
| Surveillance coverage (deg) | 360 | 360 | 360 | 360 | 360 |
| KPP 2 Integrated Fire Control (IFC) | Forward Pass (FP) | Forward Pass (FP) | Engage-on- Remote (EOR) | EOR | EOR |
| KPP 3 Combat Identification (CID) | | | | | |
| Identification Friend or Foe (IFF) | All DoD Validated IFF and Warsaw Pact/ Coalition modes | All DoD Validated IFF and Warsaw Pact/ Coalition modes | All DoD validated IFF modes | Modes 1, 2, 3, and 4 | All DoD Validated IFF and Warsaw Pact/Co- alition modes |
| Precise Participant Location and Identification (PPLI) Correlation | Correlated PPLI messages w/JLENS organic tracks | Correlated PPLI messages w/JLENS organic tracks | Correlated PPLI messages w/JLENS organic tracks | Correlated PPLI messages with JLENS organic tracks | Correlated PPLI messages w/ JLENS organic tracks |
| KPP 4 C4I Interoperability | | | | | |
| Information Exchange Requirements (IERs) | 100% of all top level IERs | 100% of all top level IERs | 100% of all top level critical IERs | 100% of all top level IERs | 100% of all top level IERs |
| Theater Air and Missile Defense Integrated Architecture | Available behavior models | Available behavior models | Data complete- ness, data availability, and common processing | Data complete- ness, data availability, and common processing | Available behavior models |
| Net Ready (NR) KPP | Develop Migration Plan to show how we plan to meet NR- KPP | Develop Migration Plan to show how we plan to meet NR- KPP | Develop Migration Plan to show how we plan to meet NR- KPP | Link-16, CEC, JRE, IBS-receive only, ABCS via AMDWS | Develop Migration Plan to show how we plan to meet NR- KPP |

Classified Performance information is provided in the classified annex to this submission.

Requirements Source

Operational Requirements Document (ORD) dated February 24, 2004

Change Explanations

None

Memo

JLENS KPPs were demonstrated during Developmental Testing 1 (November 7, 2011 to December 16, 2011), Developmental Testing 2 (August 23, 2012 to September 27, 2012), the Early User Test (EUT) (October 29, 2012 to December 7, 2012), the JLENS-to-Fighter IFC live fire (July 17, 2013), the EUT-2 (April 3, 2013 to June 14, 2013), and the Weapons System Evaluation Program (August 19-21, 2013).

There have been no changes in the demonstrated performance since the December 2012 SAR.

Acronyms and Abbreviations

ABCS - Air Battle Command System

AMDWS - Air and Missile Defense Workstation

C4I - Command, Control, Communications, Computers, and Intelligence

CEC - Cooperative Engagement Capability

deg - degrees

IBS - Information Broadcast System

JRE - Joint Range Extension

KPP - Key Performance Parameter

w/ - with

Track to Budget

RDT&E

| App | on | BA | PE | |
|------|---------|----|----------|--|
| Army | 2040 | 07 | 0102419A | |
| | Project | | Name | |
| | E55 | | | ttack Cruise Missile vated Netted Sensor NS) |

MILCON

| App | n | ВА | PE | | |
|------|---------|----|---------------|----------------|--------|
| Army | 2050 | 01 | 0805796A | | |
| | Project | | Name | | |
| | 071948 | | Vehicle Maint | tenance Shop | (Sunk) |
| | 081875 | | Operations ar | nd Maintenance | (Sunk) |

Cost and Funding

Cost Summary

Total Acquisition Cost and Quantity

| | B' | Y2005 \$M | | BY2005 \$M | | TY \$M | |
|----------------|-----------------------|-----------|---|------------|-------------------------|--------------|---------------------|
| Appropriation | SAR Baseline Developm | | Current APB Development Objective/Threshold | | SAR Baseline Dev Est | HIDVAIANMANT | Current Estimate |
| RDT&E | 1760.0 | 2251.5 | 2476.7 | 2249.9 | 1948.0 | 2561.5 | 2553.8 |
| Procurement | 4027.0 | 0.0 | | 0.0 | 5126.0 | 0.0 | 0.0 |
| Flyaway | | | | 0.0 | | | 0.0 |
| Recurring | | | | 0.0 | | | 0.0 |
| Non Recurring | | | | 0.0 | | | 0.0 |
| Support | | | | 0.0 | | | 0.0 |
| Other Support | | | | 0.0 | | | 0.0 |
| Initial Spares | | | | 0.0 | | | 0.0 |
| MILCON | 63.0 | 33.8 | 37.2 | 34.0 | 77.0 | 40.9 | 40.9 |
| Acq O&M | 0.0 | 0.0 | | 0.0 | 0.0 | 0.0 | 0.0 |
| Total | 5850.0 | 2285.3 | N/A | 2283.9 | 7151.0 | 2602.4 | 2594.7 |

Confidence Level for Current APB Cost 80% -

The JLENS Product Office entered a confidence level of 80 percent for the following reasons. Milestone B approval for JLENS was granted in August 2005. When the program was curtailed in the FY 2013 President's Budget, considerable development effort had been completed resulting in the majority of the Total Acquisition Costs being sunk. In addition, the path forward for the remainder of the program is fairly well defined.

| Quantity | SAR Baseline Dev Est | Current APB Development | Current Estimate |
|-------------|-------------------------|-------------------------|------------------|
| RDT&E | 2 | 2 | 2 |
| Procurement | 14 | 0 | 0 |
| Total | 16 | 2 | 2 |

The two RDT&E funded Engineering and Manufacturing Development (EMD) orbits are considered fully configured and production representative. Based on asset utilization required to complete EMD and support the Secretary of Defense directed Combatant Command Exercise, Organizational Support Equipment was acquired for EMD Orbit #1. The EMD Orbit #2 was used to support EMD and will be stored in accordance with the guidance received at the conclusion of the Nunn-McCurdy process.

The unit of measure is a JLENS orbit, which consists of two systems: a fire control radar system and a wide-area surveillance radar system. Each radar system employs a separate 74-meter tethered aerostat, mobile mooring station, radar and communications payload, processing station, and associated ground support equipment. The systems are designed to work together, but can operate independently.

Cost and Funding

Funding Summary

Appropriation and Quantity Summary FY2015 President's Budget / December 2013 SAR (TY\$ M)

| Appropriation | Prior | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 | To Complete | Total |
|---------------|--------|--------|--------|--------|--------|--------|--------|----------------|--------|
| RDT&E | 2323.8 | 83.5 | 54.1 | 50.2 | 39.6 | 2.6 | 0.0 | 0.0 | 2553.8 |
| Procurement | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| MILCON | 20.0 | 20.9 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 40.9 |
| Acq O&M | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| PB 2015 Total | 2343.8 | 104.4 | 54.1 | 50.2 | 39.6 | 2.6 | 0.0 | 0.0 | 2594.7 |
| PB 2014 Total | 2391.9 | 119.4 | 46.6 | 47.5 | 37.8 | 2.6 | 0.0 | 0.0 | 2645.8 |
| Delta | -48.1 | -15.0 | 7.5 | 2.7 | 1.8 | 0.0 | 0.0 | 0.0 | -51.1 |

Additional funding was added in FY 2015 - FY 2017 for the integration of the JLENS orbit into the National Capital Region to support the Combatant Command (COCOM) Exercise.

The Senate Appropriations Committee report for the FY 2014 National Defense Authorization Act directed that the JLENS RDT&E parent funding line be divided between two separate funding lines, Engineering and Manufacturing Development (EMD) and COCOM Exercise, which are summed under the parent funding line. The EMD line will be funded at \$60.0M and the COCOM Exercise line will be funded at \$23.5M for a total of \$83.5M in FY 2014.

| Quantity | Undistributed | Prior | FY2014 | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 | To Complete | Total |
|---------------|---------------|-------|--------|--------|--------|--------|--------|--------|----------------|-------|
| Development | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Production | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PB 2015 Total | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| PB 2014 Total | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Delta | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Cost and Funding

Annual Funding By Appropriation

Annual Funding TY\$

2040 | RDT&E | Research, Development, Test, and Evaluation, Army

| Fiscal Year | Quantity | End Item Recurring Flyaway TY \$M | Non End Item Recurring Flyaway TY \$M | Non Recurring Flyaway TY \$M | Total Flyaway TY \$M | Total Support TY \$M | Total Program TY \$M |
|----------------|----------|--|---|---------------------------------------|----------------------------|----------------------------|----------------------------|
| 2006 | | | | | | | 99.8 |
| 2007 | | | | | | | 237.8 |
| 2008 | | | | | | | 464.9 |
| 2009 | | | | | | | 344.8 |
| 2010 | | | | | | | 317.1 |
| 2011 | | | | | | | 399.5 |
| 2012 | | | | | | | 317.4 |
| 2013 | | | | | | | 142.5 |
| 2014 | | | | | | | 83.5 |
| 2015 | | | | | | | 54.1 |
| 2016 | | | | | | | 50.2 |
| 2017 | | | | | | | 39.6 |
| 2018 | | | | | | | 2.6 |
| Subtotal | 2 | | | | | | 2553.8 |

Annual Funding BY\$
2040 | RDT&E | Research, Development, Test, and Evaluation, Army

| Fiscal Year | Quantity | End Item Recurring Flyaway BY 2005 \$M | Non End Item Recurring Flyaway BY 2005 \$M | Non Recurring Flyaway BY 2005 \$M | Total Flyaway BY 2005 \$M | Total Support BY 2005 \$M | Total Program BY 2005 \$M |
|----------------|----------|---|--|--|---------------------------------|---------------------------------|---------------------------------|
| 2006 | | | | | | | 94.8 |
| 2007 | | | | | | | 220.6 |
| 2008 | | | | | | | 423.2 |
| 2009 | | | | | | | 309.9 |
| 2010 | | | | | | | 280.7 |
| 2011 | | | | | | | 346.8 |
| 2012 | | | | | | | 271.1 |
| 2013 | | | | | | | 119.5 |
| 2014 | | | | | | | 68.2 |
| 2015 | | | | | | | 43.3 |
| 2016 | | | | | | | 39.4 |
| 2017 | | | | | | | 30.4 |
| 2018 | | | | | | | 2.0 |
| Subtotal | 2 | | | | | | 2249.9 |

Annual Funding TY\$ 2050 | MILCON | Military Construction, Army

| Fiscal Year | Total Program TY \$M |
|----------------|----------------------------|
| 2010 | 20.0 |
| 2011 | |
| 2012 | |
| 2013 | |
| 2014 | 20.9 |
| Subtotal | 40.9 |

Annual Funding BY\$
2050 | MILCON | Military Construction,
Army

| Fiscal Year | Total Program BY 2005 \$M |
|----------------|---------------------------------|
| 2010 | 17.3 |
| 2011 | |
| 2012 | |
| 2013 | |
| 2014 | 16.7 |
| Subtotal | 34.0 |

Funding shown in FY 2010 excludes cost budgeted for non-system specific facilities (barracks, roads, utilities, and infrastructure) in JLENS Military Construction Program Elements.

Funding shown in FY 2014 includes cost budgeted for the following tasks: construction of aerostat pads, roads, operation and support facilities, communications infrastructure, and electrical power transmission and distribution infrastructure to support missile defense equipment at Aberdeen Proving Grounds, Maryland.

Low Rate Initial Production

| | Initial LRIP Decision | Current Total LRIP |
|--------------------------|-----------------------|--------------------|
| Approval Date | 8/5/2005 | |
| Approved Quantity | 2 | |
| Reference | Milestone B ADM | See notes below |
| Start Year | 2011 | |
| End Year | 2012 | |

The FY 2013 PB suspended all JLENS procurement, including the two LRIP orbits.

The May 24, 2012 Nunn-McCurdy Acquisition Decision Memorandum directs Army not to plan for entry of the JLENS program into the production phase.

Foreign Military Sales

None

Nuclear Costs

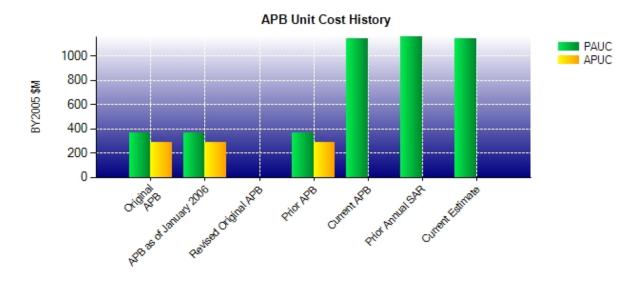
None

Unit Cost

Unit Cost Report

| | BY2005 \$M | BY2005 \$M | |
|--------------------------------------|---|------------------------------------|----------------|
| Unit Cost | Current UCR Baseline (AUG 2013 APB) | Current Estimate (DEC 2013 SAR) | BY % Change |
| Program Acquisition Unit Cost (PAUC) | | | |
| Cost | 2285.3 | 2283.9 | |
| Quantity | 2 | 2 | |
| Unit Cost | 1142.650 | 1141.950 | -0.06 |
| Average Procurement Unit Cost (APUC | C) | | |
| Cost | 0.0 | 0.0 | |
| Quantity | 0 | 0 | |
| Unit Cost | | | |

Unit Cost History



| | | BY2005 \$M | | TY \$M | |
|------------------------|----------|------------|---------|----------|---------|
| | Date | PAUC | APUC | PAUC | APUC |
| Original APB | AUG 2005 | 365.625 | 287.643 | 446.938 | 366.143 |
| APB as of January 2006 | AUG 2005 | 365.625 | 287.643 | 446.938 | 366.143 |
| Revised Original APB | N/A | N/A | N/A | N/A | N/A |
| Prior APB | AUG 2005 | 365.625 | 287.643 | 446.938 | 366.143 |
| Current APB | AUG 2013 | 1142.650 | N/A | 1301.200 | N/A |
| Prior Annual SAR | DEC 2012 | 1160.700 | N/A | 1322.900 | N/A |
| Current Estimate | DEC 2013 | 1141.950 | N/A | 1297.350 | N/A |

SAR Unit Cost History

Current SAR Baseline to Current Estimate (TY \$M)

| Initial PAUC Changes | | | | | | | | PAUC | |
|----------------------|--------|----------|--------|--------|----------|-------|----------|---------|-------------|
| Dev Est | Econ | Qty | Sch | Eng | Est | Oth | Spt | Total | Current Est |
| 116 038 | -3 600 | 1230 112 | 31 600 | -1 050 | -/11 150 | 0.000 | -374 500 | 850 412 | 1207 350 |

Current SAR Baseline to Current Estimate (TY \$M)

| Initial APUC | | | | Char | nges | | | | APUC |
|--------------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|
| Dev Est | Econ | Qty | Sch | Eng | Est | Oth | Spt | Total | Current Est |
| 366.143 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |

SAR Baseline History

| Item/Event | SAR Planning Estimate (PE) | SAR Development Estimate (DE) | SAR Production Estimate (PdE) | Current Estimate |
|-----------------------------|----------------------------------|-------------------------------------|-------------------------------|---------------------|
| Milestone A | N/A | N/A | N/A | N/A |
| Milestone B | N/A | AUG 2005 | N/A | AUG 2005 |
| Milestone C | N/A | SEP 2010 | N/A | N/A |
| IOC | N/A | SEP 2013 | N/A | N/A |
| Total Cost (TY \$M) | N/A | 7151.0 | N/A | 2594.7 |
| Total Quantity | N/A | 16 | N/A | 2 |
| Prog. Acq. Unit Cost (PAUC) | N/A | 446.938 | N/A | 1297.350 |

Cost Variance

| Summary Then Year \$M | | | | | | |
|------------------------|--------|---------|--------|---------|--|--|
| | RDT&E | Proc | MILCON | Total | | |
| SAR Baseline (Dev Est) | 1948.0 | 5126.0 | 77.0 | 7151.0 | | |
| Previous Changes | | | | | | |
| Economic | +28.4 | -30.3 | +1.6 | -0.3 | | |
| Quantity | | -3778.9 | | -3778.9 | | |
| Schedule | +325.0 | -261.8 | | +63.2 | | |
| Engineering | -2.1 | | | -2.1 | | |
| Estimating | +305.6 | -306.0 | -37.7 | -38.1 | | |
| Other | | | | | | |
| Support | | -749.0 | | -749.0 | | |
| Subtotal | +656.9 | -5126.0 | -36.1 | -4505.2 | | |
| Current Changes | | | | | | |
| Economic | -6.6 | | -0.3 | -6.9 | | |
| Quantity | | | | | | |
| Schedule | | | | | | |
| Engineering | | | | | | |
| Estimating | -44.5 | | +0.3 | -44.2 | | |
| Other | | | | | | |
| Support | | | | | | |
| Subtotal | -51.1 | | | -51.1 | | |
| Total Changes | +605.8 | -5126.0 | -36.1 | -4556.3 | | |
| CE - Cost Variance | 2553.8 | | 40.9 | 2594.7 | | |
| CE - Cost & Funding | 2553.8 | | 40.9 | 2594.7 | | |

| Summary Base Year 2005 \$M | | | | | | |
|----------------------------|--------|---------|--------|---------|--|--|
| | RDT&E | Proc | MILCON | Total | | |
| SAR Baseline (Dev Est) | 1760.0 | 4027.0 | 63.0 | 5850.0 | | |
| Previous Changes | | | | | | |
| Economic | | | | | | |
| Quantity | | -2881.6 | | -2881.6 | | |
| Schedule | +278.2 | -329.9 | | -51.7 | | |
| Engineering | | | | | | |
| Estimating | +249.4 | -223.5 | -29.2 | -3.3 | | |
| Other | | | | | | |
| Support | | -592.0 | | -592.0 | | |
| Subtotal | +527.6 | -4027.0 | -29.2 | -3528.6 | | |
| Current Changes | | | | | | |
| Economic | | | | | | |
| Quantity | | | | | | |
| Schedule | | | | | | |
| Engineering | | | | | | |
| Estimating | -37.7 | | +0.2 | -37.5 | | |
| Other | | | | | | |
| Support | | | | | | |
| Subtotal | -37.7 | | +0.2 | -37.5 | | |
| Total Changes | +489.9 | -4027.0 | -29.0 | -3566.1 | | |
| CE - Cost Variance | 2249.9 | | 34.0 | 2283.9 | | |
| CE - Cost & Funding | 2249.9 | | 34.0 | 2283.9 | | |

Previous Estimate: December 2012

| RDT&E | \$1 | И |
|--|--------------|--------------|
| Current Change Explanations | Base Year | Then Year |
| Revised escalation indices. (Economic) | N/A | -6.6 |
| Adjustment for current and prior escalation. (Estimating) | +4.7 | +5.5 |
| Budgetary reduction for Small Business Innovative Research and Small Business Technology Transfer in FY 2013. (Estimating) | -3.8 | -4.5 |
| Revised estimate due to Congressional reductions in FY 2013 and FY 2014. (Estimating) | -37.8 | -45.5 |
| Revised estimate to integrate the JLENS orbit into the National Capital Region to support the Combatant Command Exercise. (Estimating) | +10.2 | +13.0 |
| Refined estimate. (Estimating) | -0.3 | -0.3 |
| Revised estimate due to sequestration reduction in FY 2013. (Estimating) | -10.7 | -12.7 |
| RDT&E Subtotal | -37.7 | -51.1 |

| MILCON | | \$M |
|---|--------------|--------------|
| Current Change Explanations | Base Year | Then Year |
| Revised escalation indices. (Economic) | N/A | A -0.3 |
| Adjustment for current and prior escalation. (Estimating) | +0.2 | 2 +0.3 |
| MILCON Subtotal | +0.2 | 2 0.0 |

Contracts

Appropriation: RDT&E

Contract Name JLENS EMD

Contractor Raytheon Company

Contractor Location 350 Lowell St Andover, MA 01810

Contract Number, Type DASG60-98-C-0001, CPIF

Award Date October 25, 2005
Definitization Date September 30, 2013

| Initial Co | ntract Price (| (\$M) | Current C | rent Contract Price (\$M) Estimated Price | | Price at Completion (\$M) | |
|------------|----------------|-------|-----------|---|-----|---------------------------|-----------------|
| Target | Ceiling | Qty | Target | Ceiling | Qty | Contractor | Program Manager |
| 1428.8 | N/A | 2 | 1679.0 | N/A | 2 | 1804.0 | 1802.0 |

Target Price Change Explanation

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to 46 contract modifications to incorporate changes to the Engineering and Manufacturing Development (EMD) contract from August 2007 to March 2012. The largest single component is the FY 2009 EMD contract restructure (\$134.7M) to synchronize the JLENS and Army Integrated Air and Missile Defense programs. Other components of the contract price increase include: acquisition of IBM Signal Data Processors (SDP), performance specification changes, customer funds for analytical studies, Cooperative Engagement Capability SDP modifications, addition of Air and Missile Defense Workstation Hardware, Broadband Power Amplifiers, Environmental Control Units, integration of Defense Threat Reduction Agency Phase II, and an update of the Integrated Support Plan in support of the deployment Transition Plan.

| Variance | Cost Variance | Schedule Variance |
|---|---------------|-------------------|
| Cumulative Variances To Date (12/31/2013) | -147.7 | -4.8 |
| Previous Cumulative Variances | -124.1 | -1.8 |
| Net Change | -23.6 | -3.0 |

Cost and Schedule Variance Explanations

The unfavorable net change in the cost variance is due to the contractor, Raytheon, using factored budgets and applying proportional budgets based on the remaining amount of dollars available on contract.

The unfavorable net change in the schedule variance is due to the extension of the contract period of performance from September 30, 2013 to December 31, 2013 and the inability of the contractor to deliver spares within the period of performance.

Contract Comments

This contract is more than 90% complete; therefore, this is the final report for this contract.

Deliveries and Expenditures

| Delivered to Date | Plan to Date | Actual to Date | Total Quantity | Percent Delivered |
|----------------------------------|--------------|----------------|----------------|----------------------|
| Development | 2 | 2 | 2 | 100.00% |
| Production | 0 | 0 | 0 | |
| Total Program Quantity Delivered | 2 | 2 | 2 | 100.00% |

| Expended and Appropriated (TY \$M) | | | | |
|------------------------------------|--------|----------------------------|--------|--|
| Total Acquisition Cost | 2594.7 | Years Appropriated | 9 | |
| Expended to Date | 2299.4 | Percent Years Appropriated | 69.23% | |
| Percent Expended | 88.62% | Appropriated to Date | 2448.2 | |
| Total Funding Years | 13 | Percent Appropriated | 94.35% | |

The above data is current as of 2/25/2014.

Operating and Support Cost

JLENS

Assumptions and Ground Rules

Cost Estimate Reference:

N/A

Sustainment Strategy:

N/A

Antecedent Information:

N/A

| Unitized O&S Costs BY2005 \$M | | | | |
|--------------------------------|--|---|--|--|
| Cost Element | JLENS Average Annual Cost Per Orbit | No Antecedent System (Antecedent) N/A | | |
| Unit-Level Manpower | 0.000 | 0.000 | | |
| Unit Operations | 0.000 | 0.000 | | |
| Maintenance | 0.000 | 0.000 | | |
| Sustaining Support | 0.000 | 0.000 | | |
| Continuing System Improvements | 0.000 | 0.000 | | |
| Indirect Support | 0.000 | 0.000 | | |
| Other | 0.000 | 0.000 | | |
| Total | <u></u> | | | |

Unitized Cost Comments:

N/A

| | Total O&S Cost \$M | | | |
|------------------|---|-----|---------|-----------------------------------|
| | Current Development APB Objective/Threshold | | Current | Estimate |
| | JLENS | | JLENS | No Antecedent System (Antecedent) |
| Base Year | 0.0 | 0.0 | N/A | N/A |
| Then Year | 0.0 | N/A | N/A | N/A |

Total O&S Costs Comments:

The May 24, 2012 Nunn-McCurdy Acquisition Decision Memorandum (ADM) rescinded the Milestone B approval granted on August 5, 2005. The ADM also directed the Army not to plan for entry of the JLENS program into the production phase; therefore, no O&S will be required.

Disposal Costs:

N/A